# Chelan Fire & Rescue Monday, February 10, 2020 / 9-13:00 Long Range Planning Meeting Agenda

# Review of Mission Statement Review of Multi-year budget forecasting

### **2020 Organizational Goals:**

## 1. Training:

- a. Continue to improve quality and delivery of training program to meet standards and requirements for operational readiness.
- b. Regional approach to coordinating delivery of training
- c. Regional training facility
- d. Special programs:
  - i. Rescue Swimmer
  - ii. Rope Rescue (Low Angle)
  - iii. Marine Operations

# 2. Community Relations:

- a. Review of current programs and effectiveness
- b. Future outreach and education

## 3. Staffing:

- a. Review of current staffing
- b. Staffing options for 2020 and beyond
- c. Volunteer/Reserve Recruitment and Retention

## 4. Apparatus Replacement:

- a. Review of current fleet
- b. Recommendations for surplus/replacement
- c. Long range apparatus replacement plan

### 5. Facilities

- a. Review of current facilities
- b. Long range capital improvement plan
- c. Regional approach to facilities sharing

### 6. Measurable Goals:

- a. Turnout Time 2 minutes
- b. Effective Work Force for Critical Tasks (SOG 010)
- c. Fire Loss (\$) versus Pre-fire Valuation
- d. Fiscal Responsibility to Manage Budget
- e. Maintain clean annual audits